

**At-a-Glance:**

|                          |    |             |
|--------------------------|----|-------------|
| Gross Patient Revenue:   | \$ | 5,137,990   |
| Net Patient Revenue:     | \$ | 2,995,516   |
| Other Operating Revenue: | \$ | 30,878      |
| Total Operating Expense: | \$ | (3,053,257) |
| Non-Operating Revenue:   | \$ | 164,611     |
| Profit/(Loss):           | \$ | 439,462     |

**Inpatient Volume:**

- Acute patient days in August were 37 compared to 39 in July; budget is 39.
- Swing patient days were 17 compared to 28 in July; budget is 21.
- Total combined patient days in August were 54, budget is 60.

**Outpatient Volume:**

- Outpatient visits were 3,691, which is 196 under our budget of 3,887.
- Rural Health Clinic visits were 1,774, which is 38 over our budget of 1,736.
- Specialty Clinic visits were 372, which is 5 under our budget of 377.
- Emergency room visits were 342, which was 3 under our budget of 345.

**Departmental/Ancillary Service Stats:**

- Public Health Visits, Physical Therapy Procedures, Occupational Therapy Procedures, Speech Therapy Procedures, Radiology – General, Mammograms, Ultrasounds, EKG's, Cardiac Rehab, Sleep Studies, Surgeries and Epidurals met or exceeded budget for the month.

**Financial:**

- Deductions from revenue for August were \$2,142,474 compared to \$1,775,682 in July. Deductions from revenue as a percentage of Gross patient revenue went from 42.49% in July to 41.70% in August. Budgeted year-to-date Deductions from revenue are 42.64% of Gross patient revenue, compared to actual year-to-date of 42.05%.
- Total Operating Expenses in August were \$3,053,257 compared to \$2,881,930 in July.
- Year-to-date net profit/(loss) is \$442,328; budget is \$262,762.

**Statement of Net Position**  
**August 1, 2022 and August 31, 2022**

|  | <u>Current Month</u> | <u>Prior Month</u>   | <u>Change</u>      | <u>Prior Year</u>    | <u>Change</u>         |  | <u>Current Month</u> | <u>Prior Month</u>   | <u>Change</u>     | <u>Prior Year</u>    | <u>Change</u>         |
|--|----------------------|----------------------|--------------------|----------------------|-----------------------|--|----------------------|----------------------|-------------------|----------------------|-----------------------|
|  | <u>August</u>        | <u>July</u>          | <u>Prior</u>       | <u>August</u>        | <u>Prior</u>          |  | <u>August</u>        | <u>July</u>          | <u>Prior</u>      | <u>August</u>        | <u>Prior</u>          |
|  | <u>2022</u>          | <u>2022</u>          | <u>Month</u>       | <u>2021</u>          | <u>Year</u>           |  | <u>2022</u>          | <u>2022</u>          | <u>Month</u>      | <u>2021</u>          | <u>Year</u>           |
| <b>Assets</b>  |                      |                      |                    |                      |                       | <b>Liabilities and Net Position</b>                    |                      |                      |                   |                      |                       |
| Cash   | \$ 9,407,254         | \$ 9,465,282         | \$ (58,028)        | \$ 9,640,092         | \$ (232,838)          | Current Liabilities                                    |                      |                      |                   |                      |                       |
| Investments - Operating                                  | 6,316,376            | 6,303,865            | 12,511             | 8,359,859            | (2,043,484)           | Current portion of long-term debt                      | \$ 1,155,007         | \$ 1,155,007         | \$ -              | \$ 1,109,910         | \$ 45,098             |
| <b>Total Cash and Cash equivalents</b>                   | <b>\$ 15,723,630</b> | <b>\$ 15,769,147</b> | <b>\$ (45,517)</b> | <b>\$ 17,999,951</b> | <b>\$ (2,276,322)</b> | Accounts Pay & Acc'd Liabilities                       | 699,659              | 451,363              | 248,296           | 697,162              | \$ 2,497              |
| Accounts Receivable                                      | \$ 9,290,518         | \$ 8,703,636         | \$ 586,882         | \$ 8,540,650         | \$ 749,868            | Accrued Salaries & Benefits                            | 1,873,702            | 1,813,146            | 60,556            | 1,585,140            | \$ 288,562            |
| LESS: Allow for Contractual Adj                          | (3,611,000)          | (3,457,000)          | (154,000)          | (3,315,000)          | (296,000)             | Accrued Interest                                       | 52,910               | 44,092               | 8,818             | 62,510               | \$ (9,600)            |
| LESS: Allow for Doubtful Accts                           | (313,000)            | (331,000)            | 18,000             | (327,000)            | 14,000                | Est Third-party payer settlement                       | -                    | -                    | -                 | -                    | \$ -                  |
| <b>Net Accounts Receivable</b>                           | <b>\$ 5,366,518</b>  | <b>\$ 4,915,636</b>  | <b>\$ 450,882</b>  | <b>\$ 4,898,650</b>  | <b>\$ 467,868</b>     | Other  | 317,820              | 318,809              | (989)             | 273,467              | \$ 44,354             |
| Other Receivables  | \$ 2,228,388         | \$ 1,921,573         | \$ 306,815         | \$ 2,190,710         | \$ 37,678             | <b>Total Current Liabilities</b>                       | <b>\$ 4,099,099</b>  | <b>\$ 3,782,418</b>  | <b>\$ 316,681</b> | <b>\$ 3,728,188</b>  | <b>\$ 370,911</b>     |
| Inventories  | 982,913              | 978,538              | 4,374              | 760,350              | 222,562               | Long Term Liabilities                                  |                      |                      |                   |                      |                       |
| Prepaid Expenses   | 416,842              | 406,051              | 10,791             | 431,251              | (14,409)              | Long Term Debt less Current                            | 3,647,642            | 3,656,633            | (8,991)           | 4,624,287            | \$ (976,646)          |
| Other Current Assets                                     | -                    | -                    | -                  | -                    | -                     | Net Pension Liability                                  | (237,585)            | (237,585)            | -                 | 8,890,976            | \$ (9,128,561)        |
| Est Third-party payer settlement                         | (1,637,907)          | (1,637,907)          | -                  | (4,841,055)          | 3,203,149             | Other  | -                    | -                    | -                 | -                    | \$ -                  |
| <b>Total Current Assets</b>                              | <b>\$ 23,080,384</b> | <b>\$ 22,353,038</b> | <b>\$ 727,345</b>  | <b>\$ 21,439,856</b> | <b>\$ 1,640,527</b>   | <b>Total Long Term Liabilities</b>                     | <b>\$ 3,410,057</b>  | <b>\$ 3,419,048</b>  | <b>\$ (8,991)</b> | <b>\$ 13,515,263</b> | <b>#####</b>          |
| Investment limited as to use:                            |                      |                      |                    |                      |                       | <b>Total Liabilities</b>                               | <b>\$ 7,509,156</b>  | <b>\$ 7,201,466</b>  | <b>\$ 307,690</b> | <b>\$ 17,243,451</b> | <b>\$ (9,734,296)</b> |
| Board Designated   | \$ 37,105            | \$ 38,118            | \$ (1,013)         | \$ 20,771            | \$ 16,334             | Deferred Inflows of Resources                          |                      |                      |                   |                      |                       |
| Debt Service   | 1,799,976            | 1,707,155            | \$ 92,821          | 1,777,943            | 22,033                | Unavailable Property Tax Revenue                       | 1,674,674            | 1,674,674            | -                 | 1,627,090            | \$ 47,584             |
| Donor Restricted   | 65,163               | 63,669               | \$ 1,494           | 49,330               | 15,833                | Pension Related Deferred Inflows                       | 6,885,802            | 6,885,802            | -                 | 211,949              | 6,673,853             |
| <b>Long Term Investments</b>                             | <b>\$ 1,902,244</b>  | <b>\$ 1,808,943</b>  | <b>\$ 93,301</b>   | <b>\$ 1,848,043</b>  | <b>\$ 54,200</b>      | HHS Stimulus Grant - Deferred Inflows                  | 506,338              | 506,338              | -                 | 100,000              | 406,338               |
| Plant, Property & Equipment                              | \$ 37,423,008        | \$ 37,371,703        | \$ 51,305          | \$ 36,468,053        | \$ 954,955            | OPEB Related Deferred Inflows                          | 226,476              | 226,476              | -                 | 235,865              | (9,389)               |
| Less Accum Depreciation/Amort                            | (30,331,750)         | (30,206,950)         | (124,800)          | (28,436,617)         | (1,895,133)           | <b>Total Deferred Inflows of Resources</b>             | <b>\$ 9,293,290</b>  | <b>\$ 9,293,290</b>  | <b>\$ -</b>       | <b>\$ 2,174,904</b>  | <b>\$ 7,118,386</b>   |
| <b>Net Plant Property &amp; Equipment</b>                | <b>\$ 7,091,258</b>  | <b>\$ 7,164,753</b>  | <b>\$ (73,495)</b> | <b>\$ 8,031,436</b>  | <b>\$ (940,178)</b>   | Net Position   |                      |                      |                   |                      |                       |
| Deferred Financing Costs                                 | \$ -                 | \$ -                 | \$ -               | \$ -                 | \$ -                  | Unrestricted Net Assets                                | \$ 9,656,192         | \$ 9,907,197         | \$ (251,005)      | \$ 7,834,948         | \$ 1,821,244          |
| Other Long Term Assets                                   | -                    | -                    | -                  | -                    | -                     | Unrestricted Net Assets GASB68                         | 5,570,496            | 4,974,344            | 596,152           | 4,974,344            | 596,152               |
| <b>Total Assets</b>                                      | <b>\$ 32,073,886</b> | <b>\$ 31,326,734</b> | <b>\$ 747,151</b>  | <b>\$ 31,319,336</b> | <b>\$ 754,550</b>     | Restricted Net Assets                                  | 1,860,139            | 1,765,825            | 94,314            | 1,822,273            | \$ 37,866             |
| Deferred Outflows of Resources                           |                      |                      |                    |                      |                       | <b>Total Net Position</b>                              | <b>\$ 17,086,827</b> | <b>\$ 16,647,366</b> | <b>\$ 439,462</b> | <b>\$ 14,631,564</b> | <b>\$ 2,455,263</b>   |
| Pension/OPEB Related Deferred Outflows                   | \$ 1,815,387         | \$ 1,815,387         | \$ -               | \$ 2,730,584         | \$ (915,197)          | <b>Total Liab, Deferred Inflows &amp; Net Position</b> | <b>\$ 33,889,273</b> | <b>\$ 33,142,121</b> | <b>\$ 747,152</b> | <b>\$ 34,049,920</b> | <b>\$ (160,647)</b>   |
| <b>Total Assets &amp; Deferred Outflows of Resources</b> | <b>\$ 33,889,273</b> | <b>\$ 33,142,121</b> | <b>\$ 747,151</b>  | <b>\$ 34,049,920</b> | <b>\$ (160,647)</b>   |  |                      |                      |                   |                      |                       |

**Statement of Revenue, Expenses and Net Position  
For the Month and YTD Ending August 31, 2022**

| Month Ending        |                     |                     |                 |                     |                    |                 | Year to Date Ending                        |                     |                      |                     |                 |                     |                      |                 |
|---------------------|---------------------|---------------------|-----------------|---------------------|--------------------|-----------------|--|---------------------|----------------------|---------------------|-----------------|---------------------|----------------------|-----------------|
| Current Yr          | Budget              | Actual +/-          | Actual +/-      | Prior Yr            | Actual +/-         | Actual +/-      | Current YTD                                | Budget YTD          | Actual +/-           | Actual +/-          | Prior YTD       | Actual +/-          | Actual +/-           |                 |
| Month               | Month               | Budget \$           | Budget %        | Month               | Prior Year \$      | Prior Year %    | Month                                      | Month               | Budget \$            | Budget %            | Month           | Prior Year \$       | Prior Year %         |                 |
| \$ 241,049          | \$ 272,211          | \$ (31,162)         | -11.45%         | \$ 136,198          | \$ 104,850         | 76.98%          | Inpatient Revenue                          | \$ 464,528          | \$ 544,422           | \$ (79,894)         | -14.67%         | \$ 200,963          | \$ 263,565           | 131.15%         |
| 4,232,043           | 4,243,970           | (11,927)            | -0.28%          | 4,022,362           | 209,681            | 5.21%           | Outpatient Revenue                         | 7,749,741           | 8,487,940            | (738,199)           | -8.70%          | 7,729,240           | 20,501               | 0.27%           |
| 658,179             | 711,791             | (53,612)            | -7.53%          | 600,152             | 58,027             | 9.67%           | Clinic Revenue                             | 1,090,165           | 1,423,582            | (333,417)           | -23.42%         | 1,056,328           | 33,837               | 3.20%           |
| 6,718               | 5,301               | 1,417               | 26.74%          | 5,171               | 1,547              | 29.92%          | Other Revenue                              | 12,554              | 10,602               | 1,952               | 18.41%          | 10,254              | 2,300                | 22.43%          |
| <b>\$ 5,137,990</b> | <b>\$ 5,233,273</b> | <b>\$ (95,283)</b>  | <b>-1.82%</b>   | <b>\$ 4,763,884</b> | <b>\$ 374,106</b>  | <b>7.85%</b>    | <b>Total Gross Revenue</b>                 | <b>\$ 9,316,988</b> | <b>\$ 10,466,546</b> | <b>(1,149,558)</b>  | <b>-10.98%</b>  | <b>\$ 8,996,785</b> | <b>\$ 320,203</b>    | <b>3.56%</b>    |
| 1,995,523           | 2,092,556           | (97,033)            | -4.64%          | 1,997,904           | (2,382)            | -0.12%          | Contractual Adjustments                    | 3,707,544           | 4,185,112            | (477,568)           | -11.41%         | \$ 3,777,826        | (70,282)             | -1.86%          |
| 90,361              | 78,926              | 11,435              | 14.49%          | 85,398              | 4,963              | 5.81%           | Admin Adjustments                          | 142,686             | 157,852              | (15,166)            | -9.61%          | \$ 161,547          | (18,862)             | -11.68%         |
| 2,610               | 5,635               | (3,025)             | -53.68%         | 4,285               | (1,675)            | -39.09%         | Charity Care                               | 4,597               | 11,270               | (6,673)             | -59.21%         | \$ 10,538           | (5,941)              | -56.38%         |
| 53,980              | 54,257              | (277)               | -0.51%          | 72,447              | (18,467)           | -25.49%         | Bad Debt                                   | 63,329              | 108,514              | (45,185)            | -41.64%         | \$ 84,665           | (21,336)             | -25.20%         |
| <b>\$ 2,142,474</b> | <b>\$ 2,231,374</b> | <b>\$ (88,900)</b>  | <b>-3.98%</b>   | <b>\$ 2,160,035</b> | <b>\$ (17,560)</b> | <b>-0.81%</b>   | <b>Deductions From Revenue</b>             | <b>\$ 3,918,156</b> | <b>\$ 4,462,748</b>  | <b>\$ (544,592)</b> | <b>-12.20%</b>  | <b>\$ 4,034,577</b> | <b>\$ (116,421)</b>  | <b>-2.89%</b>   |
| 41.70%              |                     |                     |                 |                     |                    |                 | <b>Net Patient Revenue</b>                 | <b>\$ 5,398,832</b> | <b>\$ 6,003,798</b>  | <b>\$ (604,966)</b> | <b>-10.08%</b>  | <b>\$ 4,962,208</b> | <b>\$ 436,624</b>    | <b>8.80%</b>    |
| 58.30%              | 57.36%              | 0.94%               |                 | 54.66%              | 3.64%              |                 | <b>Net Revenue %</b>                       | 57.95%              | 57.36%               | 0.58%               |                 | 55.16%              | 2.79%                |                 |
| 30,878              | 28,813              | 2,065               | 7.17%           | 36,052              | (5,174)            | -14.35%         | Other Operating Revenue                    | 65,571              | 57,626               | 7,945               | 13.79%          | \$ 67,143           | (1,572)              | -2.34%          |
| 301,715             | 276,092             | 25,623              | 9.28%           | 357,476             | (55,761)           | -15.60%         | 340B Program Revenue                       | 596,021             | 552,184              | 43,837              | 7.94%           | \$ 594,949          | 1,072                | 0.18%           |
| <b>\$ 3,328,108</b> | <b>\$ 3,306,804</b> | <b>\$ 21,304</b>    | <b>0.64%</b>    | <b>\$ 2,997,376</b> | <b>\$ 330,732</b>  | <b>11.03%</b>   | <b>Total Operating Revenue</b>             | <b>\$ 6,060,423</b> | <b>\$ 6,613,608</b>  | <b>\$ (553,185)</b> | <b>-8.36%</b>   | <b>\$ 5,624,299</b> | <b>\$ 436,124</b>    | <b>7.75%</b>    |
| 1,142,651           | 1,260,243           | (117,592)           | -9.33%          | 971,809             | 170,842            | 17.58%          | Salaries and Wages                         | 2,236,886           | 2,520,486            | (283,600)           | -11.25%         | \$ 1,915,216        | 321,670              | 16.80%          |
| 277,048             | 361,350             | (84,302)            | -23.33%         | 302,217             | (25,169)           | -8.33%          | Benefits                                   | 556,637             | 722,700              | (166,063)           | -22.98%         | \$ 582,200          | (25,563)             | -4.39%          |
| 365,435             | 295,092             | 70,343              | 23.84%          | 314,612             | 50,823             | 16.15%          | Contract Labor/Services                    | 720,675             | 590,184              | 130,491             | 22.11%          | \$ 596,949          | 123,726              | 20.73%          |
| <b>\$ 1,785,135</b> | <b>\$ 1,916,685</b> | <b>(131,550)</b>    | <b>-6.86%</b>   | <b>\$ 1,588,638</b> | <b>196,496</b>     | <b>12.37%</b>   | <b>Total Labor Costs</b>                   | <b>\$ 3,514,198</b> | <b>3,833,370</b>     | <b>(319,172)</b>    | <b>-8.33%</b>   | <b>\$ 3,094,365</b> | <b>419,833</b>       | <b>13.57%</b>   |
| 244,321             | 269,681             | (25,360)            | -9.40%          | 266,878             | (22,557)           | -8.45%          | Fees - Other Services                      | 467,954             | 539,362              | (71,408)            | -13.24%         | \$ 498,817          | (30,863)             | -6.19%          |
| 558,299             | 632,515             | (74,216)            | -11.73%         | 545,699             | 12,600             | 2.31%           | Supplies                                   | 1,045,241           | 1,265,030            | (219,789)           | -17.37%         | \$ 1,033,473        | 11,768               | 1.14%           |
| 57,369              | 49,171              | 8,198               | 16.67%          | 74,726              | (17,357)           | -23.23%         | Facility Costs                             | 107,720             | 98,342               | 9,378               | 9.54%           | \$ 84,222           | 23,498               | 27.90%          |
| 34,145              | 39,388              | (5,243)             | -13.31%         | 34,274              | (129)              | -0.38%          | Repairs / Maintenance                      | 68,322              | 78,776               | (10,454)            | -13.27%         | \$ 63,355           | 4,967                | 7.84%           |
| 4,622               | 4,687               | (65)                | -1.39%          | 4,622               | -                  | 0.00%           | Lease / Rent                               | 9,244               | 9,374                | (130)               | -1.39%          | \$ 9,244            | -                    | 0.00%           |
| 14,983              | 13,300              | 1,683               | 12.66%          | 12,159              | 2,825              | 23.23%          | Insurance                                  | 29,967              | 26,600               | 3,367               | 12.66%          | \$ 24,317           | 5,650                | 23.23%          |
| 9,477               | 8,590               | 887                 | 10.32%          | 10,966              | (1,489)            | -13.58%         | Interest                                   | 18,408              | 17,180               | 1,228               | 7.15%           | \$ 22,003           | (3,595)              | -16.34%         |
| 128,360             | 142,605             | (14,245)            | -9.99%          | 215,313             | (86,953)           | -40.38%         | Depreciation / Amortization                | 256,878             | 285,210              | (28,332)            | -9.93%          | \$ 430,743          | (173,866)            | -40.36%         |
| 40,290              | 43,249              | (2,959)             | -6.84%          | 50,839              | (10,549)           | -20.75%         | Other Expense                              | 67,357              | 86,498               | (19,141)            | -22.13%         | \$ 88,279           | (20,922)             | -23.70%         |
| 176,257             | 241,918             | (65,661)            | -27.14%         | 304,546             | (128,289)          | -42.12%         | 340B Retail Program Costs                  | 349,899             | 483,836              | (133,937)           | -27.68%         | \$ 551,496          | (201,597)            | -36.55%         |
| <b>\$ 3,053,257</b> | <b>\$ 3,361,789</b> | <b>\$ (308,532)</b> | <b>-9.18%</b>   | <b>\$ 3,108,659</b> | <b>\$ (55,401)</b> | <b>-1.78%</b>   | <b>Total Operating Expenses</b>            | <b>\$ 5,935,187</b> | <b>\$ 6,723,578</b>  | <b>\$ (788,391)</b> | <b>-11.73%</b>  | <b>\$ 5,900,313</b> | <b>\$ 34,874</b>     | <b>0.59%</b>    |
| <b>\$ 274,851</b>   | <b>\$ (54,985)</b>  | <b>\$ 329,836</b>   | <b>-599.87%</b> | <b>\$ (111,283)</b> | <b>\$ 386,133</b>  | <b>-346.98%</b> | <b>Operating Income/(Loss) \$</b>          | <b>\$ 125,236</b>   | <b>\$ (109,970)</b>  | <b>\$ 235,206</b>   | <b>-213.88%</b> | <b>\$ (276,014)</b> | <b>\$ 401,250</b>    | <b>-145.37%</b> |
| 8.26%               | -1.66%              | 9.92%               |                 | -3.71%              | 11.97%             |                 | <b>Operating Income/(Loss) %</b>           | 2.07%               | -1.66%               | 3.73%               |                 | -4.91%              | 6.97%                |                 |
| <b>\$ 412,687</b>   | <b>\$ 96,210</b>    | <b>\$ 316,477</b>   | <b>328.94%</b>  | <b>\$ 114,996</b>   | <b>\$ 297,692</b>  | <b>258.87%</b>  | <b>Operating EBIDA \$</b>                  | <b>\$ 400,521</b>   | <b>\$ 192,420</b>    | <b>\$ 208,101</b>   | <b>108.15%</b>  | <b>\$ 176,732</b>   | <b>\$ 223,789</b>    | <b>126.63%</b>  |
| 12.40%              | 2.91%               | 9.49%               |                 | 3.84%               | 8.56%              |                 | <b>Operating EBIDA %</b>                   | 6.61%               | 2.91%                | 3.70%               |                 | 3.14%               | 3.47%                |                 |
| \$ 16,507           | \$ 4,600            | 11,907              | 258.85%         | \$ 6,168            | 10,339             | 167.62%         | Investment Income                          | \$ 28,628           | \$ 9,200             | 19,428              | 211.17%         | \$ 12,720           | 15,907.81            | 125.06%         |
| 139,556             | 139,555             | 1                   | 0.00%           | 135,591             | 3,965              | 2.92%           | Tax Levy Revenue                           | 279,112             | \$ 279,110           | 2                   | 0.00%           | \$ 271,182          | 7,931                | 2.92%           |
| 8,547               | 42,211              | (33,664)            | -79.75%         | 130                 | 8,417              | 6474.86%        | Contributions                              | 9,352               | 84,422               | (75,070)            | -88.92%         | \$ 7,300            | 2,052                | 28.12%          |
| -                   | -                   | -                   | -               | -                   | -                  | #DIV/0!         | Other                                      | -                   | -                    | -                   | -               | -                   | -                    | #DIV/0!         |
| <b>\$ 164,611</b>   | <b>\$ 186,366</b>   | <b>\$ (21,755)</b>  | <b>-11.67%</b>  | <b>\$ 141,889</b>   | <b>\$ 22,722</b>   | <b>16.01%</b>   | <b>Total Non-operating Revenue</b>         | <b>\$ 317,093</b>   | <b>\$ 372,732</b>    | <b>\$ (55,639)</b>  | <b>-14.93%</b>  | <b>\$ 291,202</b>   | <b>\$ 25,891</b>     | <b>8.89%</b>    |
| <b>\$ 439,462</b>   | <b>\$ 131,381</b>   | <b>\$ 308,081</b>   | <b>234.49%</b>  | <b>\$ 30,607</b>    | <b>\$ 408,855</b>  | <b>1335.84%</b> | <b>Excess of Rev over Exp</b>              | <b>\$ 442,328</b>   | <b>\$ 262,762</b>    | <b>\$ 179,566</b>   | <b>68.34%</b>   | <b>\$ 15,188</b>    | <b>\$ 427,140.72</b> | <b>2812.41%</b> |
| 12.58%              | 3.76%               | 8.82%               |                 | 0.97%               | 11.61%             |                 | <b>Total Margin %</b>                      | 6.94%               | 3.76%                | 3.17%               |                 | 0.26%               | 6.68%                |                 |
| <b>\$ 577,298</b>   | <b>\$ 282,576</b>   | <b>\$ 294,722</b>   | <b>104.30%</b>  | <b>\$ 256,885</b>   | <b>\$ 320,414</b>  | <b>124.73%</b>  | <b>EBIDA \$</b>                            | <b>\$ 717,614</b>   | <b>\$ 565,152</b>    | <b>\$ 152,462</b>   | <b>26.98%</b>   | <b>\$ 467,934</b>   | <b>\$ 249,680</b>    | <b>53.36%</b>   |
| 16.53%              | 8.09%               | 8.44%               |                 | 8.18%               | 8.35%              |                 | <b>EBIDA %</b>                             | 11.25%              | 8.09%                | 3.16%               |                 | 7.91%               | 3.34%                |                 |
| -                   | -                   | -                   | -               | -                   | -                  | -               | Unrealized/Loss on Investments             | -                   | -                    | -                   | -               | -                   | -                    | -               |
| -                   | -                   | -                   | -               | -                   | -                  | -               | Other-Equity Transfers                     | -                   | -                    | -                   | -               | -                   | -                    | -               |
| <b>\$ 439,462</b>   | <b>\$ 131,381</b>   | <b>\$ 308,081</b>   | <b>234.49%</b>  | <b>\$ 30,607</b>    | <b>\$ 408,855</b>  | <b>1335.84%</b> | <b>Inc(Dec) in Unrestricted Net Assets</b> | <b>\$ 442,328</b>   | <b>\$ 262,762</b>    | <b>\$ 179,566</b>   | <b>68.34%</b>   | <b>\$ 15,188</b>    | <b>\$ 427,141</b>    | <b>2812.41%</b> |

|                                 | 2021             |                  |                  |                  |                  | 2022             |                  |                  |                  |                  |                  |                  |                  |
|---------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|                                 | August           | September        | October          | November         | December         | January          | February         | March            | April            | May              | June             | July             | August           |
| Inpatient Revenue               | 136,198          | 379,426          | 523,470          | 189,204          | 258,666          | 607,908          | 109,696          | 416,324          | 134,698          | 180,956          | 180,811          | 223,480          | 241,049          |
| Outpatient Revenue              | 4,022,362        | 4,317,329        | 4,033,627        | 4,211,679        | 4,228,714        | 3,991,994        | 3,572,853        | 4,389,447        | 4,087,148        | 3,912,660        | 4,038,065        | 3,517,697        | 4,232,043        |
| Clinic Revenue                  | 600,152          | 607,288          | 606,389          | 522,409          | 477,226          | 542,876          | 513,027          | 621,899          | 525,313          | 543,931          | 578,542          | 431,985          | 658,179          |
| Other Revenue                   | 5,171            | 5,520            | 5,058            | 5,495            | 5,606            | 5,091            | 6,156            | 6,489            | 5,016            | 5,524            | 6,283            | 5,836            | 6,718            |
| <b>Total Gross Revenue</b>      | <b>4,763,884</b> | <b>5,309,562</b> | <b>5,168,544</b> | <b>4,928,785</b> | <b>4,970,212</b> | <b>5,147,869</b> | <b>4,201,733</b> | <b>5,434,158</b> | <b>4,752,175</b> | <b>4,643,071</b> | <b>4,803,701</b> | <b>4,178,998</b> | <b>5,137,990</b> |
| Contractual Adjustments         | 1,997,904        | 2,131,163        | 2,278,607        | 2,046,492        | 2,087,772        | 2,002,921        | 1,848,237        | 1,993,793        | 2,031,188        | 2,034,104        | 3,163,702        | 1,712,022        | 1,995,523        |
| Admin Adjustments               | 85,398           | 72,139           | 72,921           | 162,167          | 90,949           | 129,121          | 88,477           | 209,813          | 87,770           | 314,433          | 256,674          | 52,324           | 90,361           |
| Charity Care                    | 4,285            | (129)            | 171              | 807              | 4,382            | 23,194           | 17,917           | 1,537            | 6,193            | 16,678           | 6,257            | 1,987            | 2,610            |
| Bad Debt                        | 72,447           | 56,920           | 95,078           | 17,120           | 44,750           | 76,601           | 41,406           | 79,466           | 10,942           | 82,836           | 83,705           | 9,349            | 53,980           |
| <b>Total Deductions</b>         | <b>2,160,035</b> | <b>2,260,094</b> | <b>2,446,777</b> | <b>2,226,586</b> | <b>2,227,853</b> | <b>2,231,836</b> | <b>1,996,038</b> | <b>2,284,609</b> | <b>2,136,094</b> | <b>2,448,052</b> | <b>3,510,337</b> | <b>1,775,682</b> | <b>2,142,474</b> |
| <b>Net Patient Revenue</b>      | <b>2,603,849</b> | <b>3,049,469</b> | <b>2,721,767</b> | <b>2,702,199</b> | <b>2,742,359</b> | <b>2,916,032</b> | <b>2,205,695</b> | <b>3,149,550</b> | <b>2,616,082</b> | <b>2,195,019</b> | <b>1,293,364</b> | <b>2,403,316</b> | <b>2,995,516</b> |
| Other Operating Revenue         | 36,052           | 32,932           | 47,417           | 36,920           | 44,202           | 41,782           | 39,547           | 28,280           | 25,760           | 57,446           | 29,267           | 34,693           | 30,878           |
| 340B Program Revenue            | 357,476          | 217,408          | 291,977          | 289,672          | 268,872          | 295,789          | 325,969          | 34,988           | 295,271          | 284,514          | 51,282           | 294,306          | 301,715          |
| <b>Total Operating Revenue</b>  | <b>2,997,376</b> | <b>3,299,809</b> | <b>3,061,161</b> | <b>3,028,791</b> | <b>3,055,434</b> | <b>3,253,604</b> | <b>2,571,212</b> | <b>3,212,818</b> | <b>2,937,113</b> | <b>2,536,980</b> | <b>1,373,914</b> | <b>2,732,315</b> | <b>3,328,108</b> |
| Salaries and Wages              | 971,809          | 1,079,188        | 1,011,271        | 997,999          | 1,180,928        | 1,128,905        | 987,646          | 1,105,645        | 1,063,253        | 1,082,014        | 1,423,899        | 1,094,235        | 1,142,651        |
| Benefits                        | 302,217          | 323,831          | 356,373          | 308,108          | 346,615          | 329,157          | 366,811          | 370,107          | 390,969          | 355,421          | (1,502,630)      | 279,589          | 277,048          |
| Contract Labor/Services         | 314,612          | 311,894          | 298,708          | 258,166          | 283,824          | 327,752          | 282,371          | 352,596          | 303,344          | 338,826          | 362,863          | 355,240          | 365,435          |
| <b>Total Labor Costs</b>        | <b>1,588,638</b> | <b>1,714,913</b> | <b>1,666,352</b> | <b>1,564,273</b> | <b>1,811,366</b> | <b>1,785,814</b> | <b>1,636,827</b> | <b>1,828,347</b> | <b>1,757,565</b> | <b>1,776,262</b> | <b>284,132</b>   | <b>1,729,063</b> | <b>1,785,135</b> |
| Fees - Other Services           | 266,878          | 235,273          | 245,559          | 239,447          | 242,149          | 229,781          | 226,835          | 235,519          | 251,555          | 224,462          | 274,238          | 223,634          | 244,321          |
| Supplies                        | 545,699          | 578,913          | 532,136          | 614,797          | 671,953          | 498,715          | 435,083          | 580,170          | 492,133          | 543,829          | 362,014          | 486,942          | 558,299          |
| Facility Costs                  | 74,726           | 60,345           | 43,551           | 50,927           | 49,456           | 42,905           | 40,251           | 50,005           | 48,001           | 39,909           | 62,333           | 50,351           | 57,369           |
| Repairs / Maintenance           | 34,274           | 32,424           | 28,769           | 32,734           | 30,098           | 36,634           | 38,779           | 43,884           | 40,327           | 37,408           | 35,354           | 34,177           | 34,145           |
| Lease / Rent                    | 4,622            | 4,808            | 4,622            | 4,622            | 4,808            | 4,622            | 4,622            | 4,808            | 4,622            | 4,622            | 4,808            | 4,622            | 4,622            |
| Insurance                       | 12,159           | 12,159           | 12,159           | 12,159           | 12,159           | 12,159           | 12,159           | 12,159           | 12,368           | 12,268           | 12,265           | 14,983           | 14,983           |
| Interest                        | 10,966           | 9,285            | 8,964            | 9,330            | 8,957            | 8,953            | 8,949            | 9,001            | 8,942            | 8,949            | 16,022           | 8,931            | 9,477            |
| Depreciation / Amortization     | 215,313          | 208,493          | 216,191          | 209,601          | 214,038          | 187,150          | 169,169          | 186,598          | 147,001          | 125,790          | 123,005          | 128,518          | 128,360          |
| Other Expense                   | 50,839           | 30,742           | 31,693           | 28,775           | 38,982           | 25,723           | 29,074           | 29,375           | 50,457           | 34,348           | 37,374           | 27,067           | 40,290           |
| 340B Retail Program Costs       | 304,546          | 177,712          | 238,464          | 273,381          | 96,372           | 163,070          | 163,063          | 145,796          | 269,625          | 74,912           | 3,676            | 173,642          | 176,257          |
| <b>Total Operating Expenses</b> | <b>3,108,659</b> | <b>3,065,066</b> | <b>3,028,459</b> | <b>3,040,044</b> | <b>3,180,338</b> | <b>2,995,525</b> | <b>2,764,812</b> | <b>3,125,661</b> | <b>3,082,596</b> | <b>2,882,759</b> | <b>1,215,221</b> | <b>2,881,930</b> | <b>3,053,257</b> |
| <b>Operating Income/(Loss)</b>  | <b>(111,283)</b> | <b>234,743</b>   | <b>32,702</b>    | <b>(11,254)</b>  | <b>(124,904)</b> | <b>258,078</b>   | <b>(193,600)</b> | <b>87,157</b>    | <b>(145,484)</b> | <b>(345,779)</b> | <b>158,693</b>   | <b>(149,615)</b> | <b>274,851</b>   |
| Operating Margin %              | -3.7%            | 7.1%             | 1.1%             | -0.4%            | -4.1%            | 7.9%             | -7.5%            | 2.7%             | -5.0%            | -13.6%           | 11.6%            | -5.5%            | 8.3%             |
| Non-Operating Revenue           | 141,889          | 168,494          | 163,838          | 150,039          | 144,064          | 152,139          | 206,217          | 99,558           | 148,704          | 152,730          | 676,800          | 152,482          | 164,611          |
| <b>Total Margin/(Loss)</b>      | <b>30,607</b>    | <b>403,236</b>   | <b>196,539</b>   | <b>138,786</b>   | <b>19,160</b>    | <b>410,217</b>   | <b>12,617</b>    | <b>186,714</b>   | <b>3,220</b>     | <b>(193,049)</b> | <b>835,493</b>   | <b>2,867</b>     | <b>439,462</b>   |
| Total Margin %                  | 1.0%             | 11.6%            | 6.1%             | 4.4%             | 0.6%             | 12.0%            | 0.5%             | 5.6%             | 0.1%             | -7.2%            | 40.7%            | 0.1%             | 12.6%            |

**CASH FLOW STATEMENT**

**August 2022**

|   |                    |                                 |
|---|--------------------|---------------------------------|
| <b>Cash Beginning Balance August 1, 2022</b>          |                    | 15,769,146.93                   |
| Net Income (loss)                                     | 439,461.56         |                                 |
| Depreciation/Amortization                             | 128,359.99         |                                 |
| Gain/Loss on Disposal of Asset                        | <u>-</u>           |                                 |
|   |                    | 567,821.55                      |
| <br><u>Change in Assets</u>                           |                    |                                 |
| Increase in Net Patient A/R                           | (450,882.26)       |                                 |
| Increase in Other receivables                         | (306,815.05)       |                                 |
| Increase in Inventory                                 | (4,374.15)         |                                 |
| Increase in Prepaid Expenses                          | (10,791.27)        |                                 |
| Increase in Memorial / Scholarship Funds              | (0.55)             |                                 |
| Decrease in Self Funded Insurance Fund                | 1,013.83           |                                 |
| Increase in Property, Plant & Equip                   | (51,304.66)        |                                 |
| Increase in Debt Service Funds                        | (92,820.62)        |                                 |
| No change in Deferred Outflows of Resources - Pension | -                  |                                 |
| No Change in Deferred Outflows of Resources - OPEB    | -                  |                                 |
| Increase in Other Restricted Funds                    | (1,493.84)         |                                 |
| Net Change in Assets                                  |                    | (917,468.57)                    |
| <br><u>Change in Liabilities</u>                      |                    |                                 |
| No change in Current LTD                              | -                  |                                 |
| Increase in Accounts Payable                          | 248,296.02         |                                 |
| Increase in Accrued Payroll                           | 82,974.82          |                                 |
| Decrease in Accrued PTO                               | (39,458.83)        |                                 |
| Increase in Accrued P/R Taxes & Benefits              | 16,051.04          |                                 |
| Increase in Other Current Liabilities                 | 8,818.33           |                                 |
| No change in Unavailable Property Tax Revenue         | -                  |                                 |
| No change in Deferred Inflows of Resources - Pension  | -                  |                                 |
| No change in Deferred Inflows - HHS Stimulus Grant    | -                  |                                 |
| No change in OPEB Related Deferred Inflows            | -                  |                                 |
| Decrease in Long Term Debt                            | <u>(12,551.73)</u> |                                 |
| Net Change in Liabilities                             |                    | <u>304,129.65</u>               |
| <br>Net effect to cash                                |                    | <br><u>(45,517.37)</u>          |
| <br><b>Cash Ending Balance August 31, 2022</b>        |                    | <br><u><u>15,723,629.56</u></u> |

**DAVIS COUNTY HOSPITAL  
CASH FLOW SUMMARY - TREND  
AUGUST 2022**

| <b><u>General Fund</u></b>                              | <u>August 2022</u>     | <u>July 2022</u>       | <u>June 2022</u>       |
|---|------------------------|------------------------|------------------------|
| Beginning Cash Balance                                  | \$9,465,282.16         | \$10,419,113.19        | \$9,955,277.36         |
| Monthly Cash Receipts                                   | \$2,595,215.34         | \$2,389,956.34         | \$3,490,297.30         |
| Monthly Cash Disbursements                              | \$2,653,243.61         | \$3,343,787.37         | \$3,026,461.47         |
| Sub-total   | \$9,407,253.89         | \$9,465,282.16         | \$10,419,113.19        |
| <br>5-Star Money Market Account                         | <br>\$5,800,720.24     | <br>\$5,788,429.73     | <br>\$5,779,364.84     |
| <br>Certificates of Deposit                             |                        |                        |                        |
| Due 01-27-23    0.60%    24 mo                          | \$184,828.48           | \$184,828.48           | \$184,552.41           |
| Due 01-27-23    0.60%    24 mo                          | \$184,877.38           | \$184,877.38           | \$184,601.24           |
| Due 05-28-23    2.50%    24 mo                          | \$145,949.57           | \$145,729.18           | \$145,729.18           |
| Total Certificates of Deposit                           | \$515,655.43           | \$515,435.04           | \$514,882.83           |
| <br>Total General Fund Cash and Cash Equivalents        | \$15,723,629.56        | \$15,769,146.93        | \$16,713,360.86        |
| <br><b><u>Restricted Funds</u></b>                      |                        |                        |                        |
| Total Restricted Funds                                  | \$0.00                 | \$0.00                 | \$0.00                 |
| <br><b><u>Board Designated - Capital Investment</u></b> |                        |                        |                        |
| 5-Star Money Market Account                             | \$0.00                 | \$0.00                 | \$0.00                 |
| <br>Total Board Designated Cash and Cash Equivalents    | \$0.00                 | \$0.00                 | \$0.00                 |
| <br><b>Total Hospital Cash and Cash Equivalents</b>     | <b>\$15,723,629.56</b> | <b>\$15,769,146.93</b> | <b>\$16,713,360.86</b> |

| <u>Date</u> | <u>Department</u> | <u>Item Description</u>   | <u>Amount</u> | <u>Asset Type</u> |
|-------------|-------------------|---------------------------|---------------|-------------------|
| 07/15/22    | Plant Ops         | Condensate Tank for AHU#1 | 17,415.00     | Building          |

Total FY 2023 Capital Additions 17,415.00

# MHN - Central Iowa - Davis County Hospital

## Key Ratios

Monthly and Year to Date Through August 31, 2022

| PY End   | MHN Target | Hosp Target | CY MO    | PY MO    | YTD      | Ratio Description                    | Current Year (YTD) |       |       |       |
|----------|------------|-------------|----------|----------|----------|--------------------------------------|--------------------|-------|-------|-------|
|          |            |             |          |          |          |                                      | Qtr 1              | Qtr 2 | Qtr 3 | Qtr 4 |
| 233      | 60         | 90          | 167      | 193      | 172      | Days Cash on Hand-Operating          |                    |       |       |       |
| 255      | 170        | 120         | 187      | 213      | 192      | Days Cash on Hand-Total              |                    |       |       |       |
| 70       | 45         | 42          | 61       | 52       | 60       | Days In Patient AR - Gross           |                    |       |       |       |
| 78       | 45         | 42          | 74       | 60       | 75       | Days In Patient AR - Net             |                    |       |       |       |
| -6.5%    | 1.0%       | -3.1%       | 8.3%     | -3.7%    | 2.1%     | Operating Margin                     |                    |       |       |       |
| 2.4%     | 7.0%       | 4.6%        | 12.4%    | 3.8%     | 6.6%     | Operating EBIDA                      |                    |       |       |       |
| 4.4%     | 3.0%       | 2.2%        | 12.6%    | 1.0%     | 6.9%     | Total Margin                         |                    |       |       |       |
| 12.4%    | 10.0%      | 9.5%        | 16.5%    | 8.2%     | 11.3%    | Total EBIDA                          |                    |       |       |       |
| 42.1%    | NA         | 42.5%       | 38.8%    | 41.9%    | 39.8%    | Contractual Adj as a % of Gross Chgs |                    |       |       |       |
| 1.8%     | 1.50%      | 1.6%        | 1.1%     | 1.6%     | 0.7%     | Uncomp Care as % of Gross Charges    |                    |       |       |       |
| 61.9%    | 60.0%      | 60.0%       | 53.6%    | 53.0%    | 58.0%    | Labor Compensation Ratio             |                    |       |       |       |
| 1.40%    | 2.0%       | 2.00%       | 1.7%     | 1.5%     | 1.9%     | Overtime %                           |                    |       |       |       |
| 6.2      | 5.3        | 5.1         | 4.5      | 11.1     | 4.3      | FTE's per Adjusted Patient Day       |                    |       |       |       |
| \$ 2,946 | \$ 1,800   | \$ 2,600    | \$ 2,485 | \$ 8,841 | \$ 2,285 | Total Cost/Adj Patient Day           |                    |       |       |       |
| \$ 462   | \$ 250     | \$ 490      | \$ 485   | \$ 1,733 | \$ 431   | Supply Exp Per Adj Patient Day       |                    |       |       |       |
| 36.2%    | 40.0%      | 40.0%       | 34.2%    | 43.5%    | 35.7%    | Non-Salary Expense Ratio             |                    |       |       |       |
| 40.4%    | 28.0%      | 40.0%       | 17.6%    | 24.0%    | 17.6%    | Long Term Debt to Capitalization     |                    |       |       |       |
| 2.18     | 2.5        | 2.00        | 5.46     | 2.48     | 3.43     | Debt Service Coverage                |                    |       |       |       |
| 10.6     | 10         | 14          | 20.1     | 11.2     | 14.8     | Average Age of Plant                 |                    |       |       |       |
| Prior Yr | MHN Target | Hosp Target | CY MO    | PY MO    | YTD      | Payor Mix                            | Qtr 1              | Qtr 2 | Qtr 3 | Qtr 4 |
| 44.4%    | N/A        | N/A         | 44.1%    | 41.7%    | 42.7%    | Medicare                             |                    |       |       |       |
| 14.0%    | N/A        | N/A         | 11.4%    | 16.0%    | 13.2%    | Medicaid                             |                    |       |       |       |
| 19.8%    | N/A        | N/A         | 17.8%    | 17.4%    | 16.8%    | Wellmark                             |                    |       |       |       |
| 10.9%    | N/A        | N/A         | 6.1%     | 8.8%     | 6.9%     | Commercial                           |                    |       |       |       |
| 8.9%     | N/A        | N/A         | 19.4%    | 14.8%    | 18.7%    | M-Care Advantage                     |                    |       |       |       |
| 2.0%     | N/A        | N/A         | 1.2%     | 1.3%     | 1.8%     | Private Pay                          |                    |       |       |       |
| 100.0%   | N/A        | N/A         | 100.0%   | 100.0%   | 100.0%   | Total                                | 0.0%               | 0.0%  | 0.0%  | 0.0%  |

Green = Met Target  
Red = Missed Target

MHN Target - color coded based upon if Affiliate YTD met MHN target.  
Affiliate Performance - CY MO, PY MO, YTD, Qtr 1, Qtr 2, Qtr 3 & Qtr 4 color coded based upon if Affiliate met Hospital Target.



**DAVIS COUNTY HOSPITAL DASHBOARD**  
**Indicator Definitions, Analysis, Actions and Graphs**  
**August 2022**

| Growth  | Trending   |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
|---|--|-------|--------|--------|--------|--------|-------|--------|-------|--------|--------|--------|-------|--------|-------|--------|--------|--------|-------|--------|-------|--------|--------|--------|-------|--------|-------|--------|--------|-----|-----|--------|-----|-----|--------|-----|-----|--------|-----|-----|--------|------|-----|
| <p><b><u>Average Daily Census</u></b><br/>                     Description:<br/>                     Average daily census for acute &amp; swing bed</p> <p>Calculation:<br/>                     Patient Days/Days in Month</p> <p>Target:<br/>                     Acute 1.28<br/>                     Swing 0.7</p> | <p align="center"><b>Average Daily Census</b></p> <table border="1"> <caption>Average Daily Census Data</caption> <thead> <tr> <th>Month</th> <th>Acute</th> <th>Swing</th> </tr> </thead> <tbody> <tr><td>Aug-21</td><td>0.5</td><td>1.0</td></tr> <tr><td>Sep-21</td><td>1.8</td><td>0.5</td></tr> <tr><td>Oct-21</td><td>2.0</td><td>0.4</td></tr> <tr><td>Nov-21</td><td>1.3</td><td>1.0</td></tr> <tr><td>Dec-21</td><td>1.3</td><td>0.2</td></tr> <tr><td>Jan-22</td><td>3.5</td><td>1.0</td></tr> <tr><td>Feb-22</td><td>1.0</td><td>0.4</td></tr> <tr><td>Mar-22</td><td>1.8</td><td>1.5</td></tr> <tr><td>Apr-22</td><td>1.2</td><td>0.7</td></tr> <tr><td>May-22</td><td>0.5</td><td>0.2</td></tr> <tr><td>Jun-22</td><td>1.0</td><td>0.7</td></tr> <tr><td>Jul-22</td><td>1.3</td><td>0.8</td></tr> <tr><td>Aug-22</td><td>1.28</td><td>0.6</td></tr> </tbody> </table> | Month | Acute  | Swing  | Aug-21 | 0.5    | 1.0   | Sep-21 | 1.8   | 0.5    | Oct-21 | 2.0    | 0.4   | Nov-21 | 1.3   | 1.0    | Dec-21 | 1.3    | 0.2   | Jan-22 | 3.5   | 1.0    | Feb-22 | 1.0    | 0.4   | Mar-22 | 1.8   | 1.5    | Apr-22 | 1.2 | 0.7 | May-22 | 0.5 | 0.2 | Jun-22 | 1.0 | 0.7 | Jul-22 | 1.3 | 0.8 | Aug-22 | 1.28 | 0.6 |
| Month   | Acute  | Swing |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Aug-21  | 0.5  | 1.0   |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Sep-21  | 1.8  | 0.5   |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Oct-21  | 2.0  | 0.4   |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Nov-21  | 1.3  | 1.0   |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Dec-21  | 1.3  | 0.2   |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Jan-22  | 3.5  | 1.0   |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Feb-22  | 1.0  | 0.4   |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Mar-22  | 1.8  | 1.5   |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Apr-22  | 1.2  | 0.7   |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| May-22  | 0.5  | 0.2   |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Jun-22  | 1.0  | 0.7   |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Jul-22  | 1.3  | 0.8   |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Aug-22  | 1.28   | 0.6   |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| <p><b><u>Acute Average Length of Stay</u></b><br/>                     Description:<br/>                     Acute average length of stay in hours for the month</p> <p>Calculation:<br/>                     Patient Days/Discharges</p> <p>Target:<br/>                     72 hours</p>                            | <p align="center"><b>Acute Average Length of Stay (Hours)</b></p> <table border="1"> <caption>Acute Average Length of Stay (Hours) Data</caption> <thead> <tr> <th>Month</th> <th>Hours</th> </tr> </thead> <tbody> <tr><td>Aug-21</td><td>70</td></tr> <tr><td>Sep-21</td><td>68</td></tr> <tr><td>Oct-21</td><td>62</td></tr> <tr><td>Nov-21</td><td>65</td></tr> <tr><td>Dec-21</td><td>60</td></tr> <tr><td>Jan-22</td><td>100</td></tr> <tr><td>Feb-22</td><td>60</td></tr> <tr><td>Mar-22</td><td>72</td></tr> <tr><td>Apr-22</td><td>75</td></tr> <tr><td>May-22</td><td>65</td></tr> <tr><td>Jun-22</td><td>50</td></tr> <tr><td>Jul-22</td><td>65</td></tr> <tr><td>Aug-22</td><td>87.0</td></tr> </tbody> </table>   | Month | Hours  | Aug-21 | 70     | Sep-21 | 68    | Oct-21 | 62    | Nov-21 | 65     | Dec-21 | 60    | Jan-22 | 100   | Feb-22 | 60     | Mar-22 | 72    | Apr-22 | 75    | May-22 | 65     | Jun-22 | 50    | Jul-22 | 65    | Aug-22 | 87.0   |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Month   | Hours  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Aug-21  | 70   |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Sep-21  | 68   |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Oct-21  | 62   |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Nov-21  | 65   |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Dec-21  | 60   |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Jan-22  | 100  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Feb-22  | 60   |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Mar-22  | 72   |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Apr-22  | 75   |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| May-22  | 65   |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Jun-22  | 50   |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Jul-22  | 65   |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Aug-22  | 87.0   |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| <p><b><u>Outpatient Visits</u></b><br/>                     Description:<br/>                     Outpatient visits for the month</p> <p>Target:<br/>                     3,887</p>   | <p align="center"><b>Outpatient Visits</b></p> <table border="1"> <caption>Outpatient Visits Data</caption> <thead> <tr> <th>Month</th> <th>Visits</th> </tr> </thead> <tbody> <tr><td>Aug-21</td><td>3,748</td></tr> <tr><td>Sep-21</td><td>4,127</td></tr> <tr><td>Oct-21</td><td>3,982</td></tr> <tr><td>Nov-21</td><td>3,740</td></tr> <tr><td>Dec-21</td><td>3,782</td></tr> <tr><td>Jan-22</td><td>3,700</td></tr> <tr><td>Feb-22</td><td>3,664</td></tr> <tr><td>Mar-22</td><td>3,820</td></tr> <tr><td>Apr-22</td><td>3,655</td></tr> <tr><td>May-22</td><td>3,490</td></tr> <tr><td>Jun-22</td><td>3,544</td></tr> <tr><td>Jul-22</td><td>3,066</td></tr> <tr><td>Aug-22</td><td>3,691</td></tr> </tbody> </table>  | Month | Visits | Aug-21 | 3,748  | Sep-21 | 4,127 | Oct-21 | 3,982 | Nov-21 | 3,740  | Dec-21 | 3,782 | Jan-22 | 3,700 | Feb-22 | 3,664  | Mar-22 | 3,820 | Apr-22 | 3,655 | May-22 | 3,490  | Jun-22 | 3,544 | Jul-22 | 3,066 | Aug-22 | 3,691  |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Month   | Visits   |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Aug-21  | 3,748  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Sep-21  | 4,127  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Oct-21  | 3,982  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Nov-21  | 3,740  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Dec-21  | 3,782  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Jan-22  | 3,700  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Feb-22  | 3,664  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Mar-22  | 3,820  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Apr-22  | 3,655  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| May-22  | 3,490  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Jun-22  | 3,544  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Jul-22  | 3,066  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Aug-22  | 3,691  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| <p><b><u>Clinic Provider Visits</u></b><br/>                     Description:<br/>                     Clinic Doctor visits for the month</p> <p>Target:<br/>                     2,113</p>   | <p align="center"><b>Clinic Provider Visits</b></p> <table border="1"> <caption>Clinic Provider Visits Data</caption> <thead> <tr> <th>Month</th> <th>Visits</th> </tr> </thead> <tbody> <tr><td>Aug-21</td><td>2,071</td></tr> <tr><td>Sep-21</td><td>2,055</td></tr> <tr><td>Oct-21</td><td>1,925</td></tr> <tr><td>Nov-21</td><td>1,880</td></tr> <tr><td>Dec-21</td><td>1,612</td></tr> <tr><td>Jan-22</td><td>1,790</td></tr> <tr><td>Feb-22</td><td>1,620</td></tr> <tr><td>Mar-22</td><td>2,093</td></tr> <tr><td>Apr-22</td><td>1,847</td></tr> <tr><td>May-22</td><td>1,893</td></tr> <tr><td>Jun-22</td><td>1,885</td></tr> <tr><td>Jul-22</td><td>1,468</td></tr> <tr><td>Aug-22</td><td>2,146</td></tr> </tbody> </table>  | Month | Visits | Aug-21 | 2,071  | Sep-21 | 2,055 | Oct-21 | 1,925 | Nov-21 | 1,880  | Dec-21 | 1,612 | Jan-22 | 1,790 | Feb-22 | 1,620  | Mar-22 | 2,093 | Apr-22 | 1,847 | May-22 | 1,893  | Jun-22 | 1,885 | Jul-22 | 1,468 | Aug-22 | 2,146  |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Month   | Visits   |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Aug-21  | 2,071  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Sep-21  | 2,055  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Oct-21  | 1,925  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Nov-21  | 1,880  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Dec-21  | 1,612  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Jan-22  | 1,790  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Feb-22  | 1,620  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Mar-22  | 2,093  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Apr-22  | 1,847  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| May-22  | 1,893  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Jun-22  | 1,885  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Jul-22  | 1,468  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |
| Aug-22  | 2,146  |       |        |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |        |       |        |       |        |        |     |     |        |     |     |        |     |     |        |     |     |        |      |     |

**DAVIS COUNTY HOSPITAL DASHBOARD**  
**Indicator Definitions, Analysis, Actions and Graphs**  
**August 2022**

| Growth   |               | Trending  |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
|--|---------------|---|-------|---------------|--------|------|--------|------|--------|------|--------|------|--------|------|--------|------|--------|------|--------|------|--------|------|--------|------|--------|------|--------|------|--------|-------|
| <p><b><u>Emergency Room Visits</u></b></p> <p>Description:<br/>Emergency department visits for the month</p> <p>Target: 345</p>  |               | <p align="center"><b>Emergency Room Visits</b></p> <table border="1"> <caption>Emergency Room Visits Data</caption> <thead> <tr> <th>Month</th> <th>Visits</th> </tr> </thead> <tbody> <tr><td>Aug-21</td><td>402</td></tr> <tr><td>Sep-21</td><td>457</td></tr> <tr><td>Oct-21</td><td>388</td></tr> <tr><td>Nov-21</td><td>412</td></tr> <tr><td>Dec-21</td><td>423</td></tr> <tr><td>Jan-22</td><td>293</td></tr> <tr><td>Feb-22</td><td>322</td></tr> <tr><td>Mar-22</td><td>316</td></tr> <tr><td>Apr-22</td><td>332</td></tr> <tr><td>May-22</td><td>335</td></tr> <tr><td>Jun-22</td><td>323</td></tr> <tr><td>Jul-22</td><td>341</td></tr> <tr><td>Aug-22</td><td>342</td></tr> </tbody> </table>   | Month | Visits        | Aug-21 | 402  | Sep-21 | 457  | Oct-21 | 388  | Nov-21 | 412  | Dec-21 | 423  | Jan-22 | 293  | Feb-22 | 322  | Mar-22 | 316  | Apr-22 | 332  | May-22 | 335  | Jun-22 | 323  | Jul-22 | 341  | Aug-22 | 342   |
| Month  | Visits        |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Aug-21   | 402           |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Sep-21   | 457           |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Oct-21   | 388           |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Nov-21   | 412           |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Dec-21   | 423           |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Jan-22   | 293           |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Feb-22   | 322           |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Mar-22   | 316           |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Apr-22   | 332           |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| May-22   | 335           |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Jun-22   | 323           |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Jul-22   | 341           |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Aug-22   | 342           |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| <p><b><u>Surgeries</u></b></p> <p>Description:<br/>Inpatient &amp; outpatient surgeries for the month</p> <p>Target: 45</p>  |               | <p align="center"><b>Surgeries</b></p> <table border="1"> <caption>Surgeries Data</caption> <thead> <tr> <th>Month</th> <th>Surgeries</th> </tr> </thead> <tbody> <tr><td>Aug-21</td><td>35</td></tr> <tr><td>Sep-21</td><td>34</td></tr> <tr><td>Oct-21</td><td>49</td></tr> <tr><td>Nov-21</td><td>47</td></tr> <tr><td>Dec-21</td><td>41</td></tr> <tr><td>Jan-22</td><td>60</td></tr> <tr><td>Feb-22</td><td>43</td></tr> <tr><td>Mar-22</td><td>48</td></tr> <tr><td>Apr-22</td><td>43</td></tr> <tr><td>May-22</td><td>48</td></tr> <tr><td>Jun-22</td><td>31</td></tr> <tr><td>Jul-22</td><td>27</td></tr> <tr><td>Aug-22</td><td>49</td></tr> </tbody> </table>   | Month | Surgeries     | Aug-21 | 35   | Sep-21 | 34   | Oct-21 | 49   | Nov-21 | 47   | Dec-21 | 41   | Jan-22 | 60   | Feb-22 | 43   | Mar-22 | 48   | Apr-22 | 43   | May-22 | 48   | Jun-22 | 31   | Jul-22 | 27   | Aug-22 | 49    |
| Month  | Surgeries     |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Aug-21   | 35            |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Sep-21   | 34            |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Oct-21   | 49            |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Nov-21   | 47            |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Dec-21   | 41            |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Jan-22   | 60            |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Feb-22   | 43            |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Mar-22   | 48            |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Apr-22   | 43            |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| May-22   | 48            |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Jun-22   | 31            |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Jul-22   | 27            |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Aug-22   | 49            |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| <b>People</b>  |               | <b>Trending</b>   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| <p><b><u>Paid FTE's per Adj. Occ. Bed</u></b></p> <p>Description:<br/>Paid FTE's per adjusted occupied bed year-to-date</p> <p>Target: 5.1</p>   |               | <p align="center"><b>Paid F.T.E's Per Adjusted Occupied Bed - Year to Date</b></p> <table border="1"> <caption>Paid FTE's per Adjusted Occupied Bed Data</caption> <thead> <tr> <th>Month</th> <th>Value</th> </tr> </thead> <tbody> <tr><td>Aug-21</td><td>10.5</td></tr> <tr><td>Sep-21</td><td>5.5</td></tr> <tr><td>Oct-21</td><td>7.5</td></tr> <tr><td>Nov-21</td><td>5.5</td></tr> <tr><td>Dec-21</td><td>6.5</td></tr> <tr><td>Jan-22</td><td>4.5</td></tr> <tr><td>Feb-22</td><td>5.5</td></tr> <tr><td>Mar-22</td><td>4.5</td></tr> <tr><td>Apr-22</td><td>3.5</td></tr> <tr><td>May-22</td><td>8.5</td></tr> <tr><td>Jun-22</td><td>5.5</td></tr> <tr><td>Jul-22</td><td>4.5</td></tr> <tr><td>Aug-22</td><td>4.53</td></tr> </tbody> </table> | Month | Value         | Aug-21 | 10.5 | Sep-21 | 5.5  | Oct-21 | 7.5  | Nov-21 | 5.5  | Dec-21 | 6.5  | Jan-22 | 4.5  | Feb-22 | 5.5  | Mar-22 | 4.5  | Apr-22 | 3.5  | May-22 | 8.5  | Jun-22 | 5.5  | Jul-22 | 4.5  | Aug-22 | 4.53  |
| Month  | Value         |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Aug-21   | 10.5          |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Sep-21   | 5.5           |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Oct-21   | 7.5           |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Nov-21   | 5.5           |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Dec-21   | 6.5           |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Jan-22   | 4.5           |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Feb-22   | 5.5           |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Mar-22   | 4.5           |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Apr-22   | 3.5           |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| May-22   | 8.5           |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Jun-22   | 5.5           |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Jul-22   | 4.5           |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Aug-22   | 4.53          |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| <p><b><u>Employee Retention</u></b></p> <p>Description:<br/>Employee retention for the month</p> <p>Calculation:<br/>Retained Employees/<br/>Total Employees</p> <p>Target: 98.50%</p> |               | <p align="center"><b>Employee Retention</b></p> <table border="1"> <caption>Employee Retention Data</caption> <thead> <tr> <th>Month</th> <th>Retention (%)</th> </tr> </thead> <tbody> <tr><td>Aug-21</td><td>97.5</td></tr> <tr><td>Sep-21</td><td>99.0</td></tr> <tr><td>Oct-21</td><td>97.0</td></tr> <tr><td>Nov-21</td><td>97.5</td></tr> <tr><td>Dec-21</td><td>96.0</td></tr> <tr><td>Jan-22</td><td>97.5</td></tr> <tr><td>Feb-22</td><td>98.0</td></tr> <tr><td>Mar-22</td><td>99.5</td></tr> <tr><td>Apr-22</td><td>97.0</td></tr> <tr><td>May-22</td><td>97.5</td></tr> <tr><td>Jun-22</td><td>98.5</td></tr> <tr><td>Jul-22</td><td>99.0</td></tr> <tr><td>Aug-22</td><td>98.99</td></tr> </tbody> </table>                                  | Month | Retention (%) | Aug-21 | 97.5 | Sep-21 | 99.0 | Oct-21 | 97.0 | Nov-21 | 97.5 | Dec-21 | 96.0 | Jan-22 | 97.5 | Feb-22 | 98.0 | Mar-22 | 99.5 | Apr-22 | 97.0 | May-22 | 97.5 | Jun-22 | 98.5 | Jul-22 | 99.0 | Aug-22 | 98.99 |
| Month  | Retention (%) |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Aug-21   | 97.5          |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Sep-21   | 99.0          |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Oct-21   | 97.0          |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Nov-21   | 97.5          |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Dec-21   | 96.0          |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Jan-22   | 97.5          |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Feb-22   | 98.0          |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Mar-22   | 99.5          |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Apr-22   | 97.0          |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| May-22   | 97.5          |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Jun-22   | 98.5          |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Jul-22   | 99.0          |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |
| Aug-22   | 98.99         |   |       |               |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |      |        |       |

**DAVIS COUNTY HOSPITAL DASHBOARD**  
**Indicator Definitions, Analysis, Actions and Graphs**  
**August 2022**

| Finance  |       | Trending  |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
|--|-------|---|--|-------|-------|--------|-------|--------|-------|--------|-------|--------|-------|--------|-------|--------|-------|--------|-------|--------|-------|--------|-------|--------|-------|--------|-------|--------|-------|--------|-------|
| <p><b><u>Gross A/R Days</u></b></p> <p>Description:<br/>Gross A/R days at end of month</p> <p>Calculation:<br/>Gross A/R/<br/>(Last 3 months Gross Revenue/Days in last 3 months)</p> <p>Target:<br/>42</p>          |       | <p align="center"><b>Gross A/R Days (Total)</b></p> <table border="1"> <caption>Gross A/R Days (Total)</caption> <thead> <tr> <th>Month</th> <th>Value</th> </tr> </thead> <tbody> <tr><td>Aug-21</td><td>55.7</td></tr> <tr><td>Sep-21</td><td>56.3</td></tr> <tr><td>Oct-21</td><td>53.1</td></tr> <tr><td>Nov-21</td><td>53.1</td></tr> <tr><td>Dec-21</td><td>52.0</td></tr> <tr><td>Jan-22</td><td>55.5</td></tr> <tr><td>Feb-22</td><td>57.0</td></tr> <tr><td>Mar-22</td><td>50.3</td></tr> <tr><td>Apr-22</td><td>52.6</td></tr> <tr><td>May-22</td><td>51.3</td></tr> <tr><td>Jun-22</td><td>54.5</td></tr> <tr><td>Jul-22</td><td>58.8</td></tr> <tr><td>Aug-22</td><td>60.5</td></tr> </tbody> </table>    |  | Month | Value | Aug-21 | 55.7  | Sep-21 | 56.3  | Oct-21 | 53.1  | Nov-21 | 53.1  | Dec-21 | 52.0  | Jan-22 | 55.5  | Feb-22 | 57.0  | Mar-22 | 50.3  | Apr-22 | 52.6  | May-22 | 51.3  | Jun-22 | 54.5  | Jul-22 | 58.8  | Aug-22 | 60.5  |
| Month  | Value |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Aug-21   | 55.7  |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Sep-21   | 56.3  |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Oct-21   | 53.1  |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Nov-21   | 53.1  |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Dec-21   | 52.0  |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Jan-22   | 55.5  |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Feb-22   | 57.0  |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Mar-22   | 50.3  |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Apr-22   | 52.6  |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| May-22   | 51.3  |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Jun-22   | 54.5  |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Jul-22   | 58.8  |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Aug-22   | 60.5  |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| <p><b><u>Days Cash on Hand</u></b></p> <p>Description:<br/>Days of cash on hand at end of month</p> <p>Calculation:<br/>Total Cash/(YTD Total Expenses - Depreciation/Days in Period)</p> <p>Target:<br/>90 Days</p> |       | <p align="center"><b>Days Cash on Hand</b></p> <table border="1"> <caption>Days Cash on Hand</caption> <thead> <tr> <th>Month</th> <th>Value</th> </tr> </thead> <tbody> <tr><td>Aug-21</td><td>170.0</td></tr> <tr><td>Sep-21</td><td>170.0</td></tr> <tr><td>Oct-21</td><td>170.0</td></tr> <tr><td>Nov-21</td><td>170.0</td></tr> <tr><td>Dec-21</td><td>170.0</td></tr> <tr><td>Jan-22</td><td>170.0</td></tr> <tr><td>Feb-22</td><td>170.0</td></tr> <tr><td>Mar-22</td><td>170.0</td></tr> <tr><td>Apr-22</td><td>170.0</td></tr> <tr><td>May-22</td><td>170.0</td></tr> <tr><td>Jun-22</td><td>470.0</td></tr> <tr><td>Jul-22</td><td>170.0</td></tr> <tr><td>Aug-22</td><td>166.7</td></tr> </tbody> </table> |  | Month | Value | Aug-21 | 170.0 | Sep-21 | 170.0 | Oct-21 | 170.0 | Nov-21 | 170.0 | Dec-21 | 170.0 | Jan-22 | 170.0 | Feb-22 | 170.0 | Mar-22 | 170.0 | Apr-22 | 170.0 | May-22 | 170.0 | Jun-22 | 470.0 | Jul-22 | 170.0 | Aug-22 | 166.7 |
| Month  | Value |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Aug-21   | 170.0 |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Sep-21   | 170.0 |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Oct-21   | 170.0 |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Nov-21   | 170.0 |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Dec-21   | 170.0 |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Jan-22   | 170.0 |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Feb-22   | 170.0 |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Mar-22   | 170.0 |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Apr-22   | 170.0 |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| May-22   | 170.0 |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Jun-22   | 470.0 |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Jul-22   | 170.0 |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Aug-22   | 166.7 |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| <p><b><u>Total Margin Percentage</u></b></p> <p>Description:<br/>Total margin percentage for the month</p> <p>Calculation:<br/>Total Margin(Loss)/<br/>Total Revenue</p> <p>Target:<br/>2.20%</p>                    |       | <p align="center"><b>Net Margin Percentage</b></p> <table border="1"> <caption>Net Margin Percentage</caption> <thead> <tr> <th>Month</th> <th>Value</th> </tr> </thead> <tbody> <tr><td>Aug-21</td><td>0.00</td></tr> <tr><td>Sep-21</td><td>10.00</td></tr> <tr><td>Oct-21</td><td>5.00</td></tr> <tr><td>Nov-21</td><td>5.00</td></tr> <tr><td>Dec-21</td><td>0.00</td></tr> <tr><td>Jan-22</td><td>10.00</td></tr> <tr><td>Feb-22</td><td>0.00</td></tr> <tr><td>Mar-22</td><td>5.00</td></tr> <tr><td>Apr-22</td><td>0.00</td></tr> <tr><td>May-22</td><td>-5.00</td></tr> <tr><td>Jun-22</td><td>40.00</td></tr> <tr><td>Jul-22</td><td>0.00</td></tr> <tr><td>Aug-22</td><td>12.58</td></tr> </tbody> </table> |  | Month | Value | Aug-21 | 0.00  | Sep-21 | 10.00 | Oct-21 | 5.00  | Nov-21 | 5.00  | Dec-21 | 0.00  | Jan-22 | 10.00 | Feb-22 | 0.00  | Mar-22 | 5.00  | Apr-22 | 0.00  | May-22 | -5.00 | Jun-22 | 40.00 | Jul-22 | 0.00  | Aug-22 | 12.58 |
| Month  | Value |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Aug-21   | 0.00  |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Sep-21   | 10.00 |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Oct-21   | 5.00  |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Nov-21   | 5.00  |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Dec-21   | 0.00  |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Jan-22   | 10.00 |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Feb-22   | 0.00  |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Mar-22   | 5.00  |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Apr-22   | 0.00  |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| May-22   | -5.00 |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Jun-22   | 40.00 |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Jul-22   | 0.00  |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |
| Aug-22   | 12.58 |   |  |       |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |        |       |

# Davis County

## HOSPITAL & CLINICS

An Affiliate of **MERCYONE**<sup>SM</sup>

### WARRANTS FOR AUGUST 2022

|                            |                       |
|----------------------------|-----------------------|
| General Expenses:          | \$1,016,778.18        |
| Payroll Expenses:          | \$698,966.02          |
| Electronic Fund Transfers: | \$936,228.48          |
| <b>Total:</b>              | <b>\$2,651,972.68</b> |

General Expenses Include the Following Capital Addition

|   |                    |
|---|--------------------|
| <b>SMITH &amp; NEPHEW INC</b><br>T-MAXX II SHOLDER EXPOSURE POSITIONER/ ARM BOARD & GEL PAD | \$9,069.79         |
| <b>CERNER</b><br>CAPEX PROJECT/ BEDSIDE MONITORS  | \$3,420.00         |
| <b>PC CONNECTION</b><br>CARES LEVEL D MICROSOFT MPSA  | \$4,427.85         |
| <b>TOTAL</b>  | <b>\$16,917.64</b> |

The attached list of warrants totaling \$2,651,972.68 was approved for payment at the September 19, 2022 board meeting.

\_\_\_\_\_  
Brenda Johnson, Secretary/Treasurer

| VENDOR                          | AMOUNT     | ACCOUNT  | VENDOR                            | AMOUNT     | ACCOUNT                                   |
|---------------------------------|------------|--|-----------------------------------|------------|---|
| ABM HEALTHCARE SUPP. SERV.      | 10,485.28  | PURCHASED SERV.  | MCKESSON COPORATION (PHARMA)      | 118,148.25 | PHARMACY                                  |
| ACCESS SYSTEMS                  | 6,415.55   | INTEREST/ PURCHASED SERV./ CAPITAL LEASE   | MCKESSON MED-SURG                 | 20,088.00  | COVID-19 SUPPLIES/ MINOR EQUIP./ SUPPLIES |
| ADP SCREENING & SELECTION SERV. | 21.50      | PURCHASED SERV.  | MEDIACOM                          | 623.53     | PURCHASED SERV.                           |
| AIRGAS                          | 3,261.21   | OXYGEN   | MEDICAL SOLUTIONS                 | 23,004.40  | CONTRACT LABOR                            |
| AMAZON                          | 3,506.94   | PUBLICATIONS/ MINOR EQUIP./ EMP. BENEFITS/ SUPPLIES/ PUBLIC RELATIONS/ REPAIRS/ TRAINING | MEDLINE                           | 3,018.26   | SUPPLIES                                  |
| AMERIPRISE                      | 1,700.00   | TAX SHELTER  | MERCY ONE-CENTERVILLE MED. CNTR   | 19.32      | SUPPLIES/ PHARMACY                        |
| AMPERAGE                        | 15,818.16  | PURCHASED SERV./ ADVERTISING/ WEB PAGE/ TV ADVERTISING                                   | MERCY ONE-DES MOINES              | 4,108.54   | PURCHASED SERV.                           |
| ANDERSON ERRICKSON              | 679.01     | DAIRY PRODUCTS   | MICROBAC LABORATORIES             | 21.00      | REPAIRS                                   |
| ARMSTRONG MEDICAL               | 4,544.22   | MINOR EQUIP.   | MIDWEST CRYOGENIC                 | 110.25     | PURCHASED SERV.                           |
| ARTHREX                         | 346.89     | SUPPLIES   | MILLENNIA                         | 500.00     | PURCHASED SERV.                           |
| ASSOC. FOR HEALTHCARE ENV.      | 165.00     | DUES   | MONROE CO. HOSPITAL               | 2,850.35   | CONTRACT LABOR                            |
| ASSURED PARTNERS GREAT PLAINS   | 760.50     | PURCHASED SERV.  | MUTCHLER COMMUNITY CNTR.          | 110.42     | PAYROLL DEDUCTIONS                        |
| AUREUS RADIOLOGY                | 22,233.00  | CONTRACT LABOR   | NASSCO                            | 359.67     | SUPPLIES                                  |
| AVANOS MEDICAL                  | 3,949.50   | SUPPLIES   | NIGHT NURSE                       | 16.25      | PURCHASED SERV.                           |
| AVEL Ecare MEDICAL GROUP        | 5,150.00   | PURCHASED SERV.  | NORTHEAST MO ELECTRIC POWER CO-OP | 3,000.00   | LOAN PAYMENT                              |
| BAYER HEALTHCARE                | 443.14     | SUPPLIES   | NOVARAD                           | 3,121.00   | CURRENT LEASE                             |
| BECKMAN COULTER                 | 12,694.16  | SUPPLIES/ PURCHASED SERV.  | NOX MEDICAL                       | 416.23     | SUPPLIES/ REPAIRS                         |
| BECTON DICKINSON                | 720.50     | MINOR EQUIP./ SUPPLIES   | OPTUM360                          | 391.85     | PUBLICATIONS                              |
| BEEKLEY MEDICAL                 | 465.00     | SUPPLIES   | ORIENTAL TRADING                  | 74.01      | TRAINING-LDI                              |
| BIO-RAD LAB                     | 933.40     | SUPPLIES   | OTTUMWA RADIO                     | 1,165.48   | RADIO ADVERTISING                         |
| BIRKNER CONSULTING              | 1,987.50   | PRO FEES   | OWENS & MINOR                     | 379.15     | SUPPLIES                                  |
| BLOOMFIELD ANEST.               | 45,356.00  | PRO FEES   | PATIENT REFUND                    | 1,249.82   | PATIENT REFUND                            |
| BLOOMFIELD COMMUNICATIONS       | 471.10     | ADVERTISING/ PUBLIC ANNOUNCEMENT   | PATIENT REFUND                    | 343.59     | PATIENT REFUND                            |
| BLOOMFIELD TRUE VALUE           | 570.57     | SUPPLIES/ GROUNDS/ MINOR EQUIP./ REPAIRS/ RURAL HEALTH CLINIC REG AREA                   | PATIENT REFUND                    | 103.00     | PATIENT REFUND                            |
| BOSTON SCIENTIFIC               | 636.43     | SUPPLIES   | PATIENT REFUND                    | 69.68      | PATIENT REFUND                            |
| BOUND TREE MEDICAL              | 130.68     | SUPPLIES   | PATIENT REFUND                    | 62.80      | PATIENT REFUND                            |
| BRACCO DIAGNOSTICS              | 417.79     | SUPPLIES   | PATIENT REFUND                    | 58.25      | PATIENT REFUND                            |
| BREG-RSW MEDICAL                | 337.16     | SUPPLIES   | PATIENT REFUND                    | 50.00      | PATIENT REFUND                            |
| BROTHER'S MARKET                | 157.69     | FOOD/ TRAINING- LDI  | PATIENT REFUND                    | 46.80      | PATIENT REFUND                            |
| CAPITAL ONE                     | 93.68      | REPAIRS/ RURAL HEALTH CLINIC REG AREA  | PATIENT REFUND                    | 45.00      | PATIENT REFUND                            |
| CARDINAL HEALTH                 | 228,340.64 | PHARMACY/ SUPPLIES/ COVID-19 SUPPLIES/ REPAIRS/ FREIGHT                                  | PATIENT REFUND                    | 30.00      | PATIENT REFUND                            |
| CARDINAL HEALTH 110             | 45,650.51  | 340B DRUGS   | PATIENT REFUND                    | 28.00      | PATIENT REFUND                            |
| CDW GOV.                        | 171.49     | SUPPLIES   | PATIENT REFUND                    | 13.47      | PATIENT REFUND                            |
| CERNER                          | 27,912.72  | PURCHASED SERV./ SERVICE CONTRACT/ CAREWARE IBUS/ CAPEX PROJECT                          | PATIENT REFUND                    | 8.23       | PATIENT REFUND                            |
| CINTAS                          | 109.13     | EVS UNIFORMS   | PATIENT REFUND                    | 5.00       | PATIENT REFUND                            |
| CIRCLELINK HEALTH               | 6,615.00   | PURCHASED SERV.  | PATIENT REFUND                    | 5.00       | PATIENT REFUND                            |
| CITIZENS MUTUAL                 | 6,641.01   | PHONE  | PAYOR REFUND                      | 1,149.05   | PAYOR REFUND                              |
| CITY OF BLOOMFIELD              | 45,198.58  | UTILITIES  | PAYOR REFUND                      | 250.00     | PAYOR REFUND                              |
| COBBLESTONE INN & SUITES        | 152.00     | LOADING DR. REMIS  | PAYOR REFUND                      | 228.92     | PAYOR REFUND                              |
| COLLECTION SERVICES CNTR.       | 1,650.46   | GARNISHMENT  | PAYOR REFUND                      | 7.58       | PAYOR REFUND                              |
| COMMUNICATIONS ENGINEERING      | 5,409.00   | PURCHASED SERV.  | PAYOR REFUND                      | 7.12       | PAYOR REFUND                              |
| CONMED                          | 428.00     | SUPPLIES   | PC CONNECTION SALES               | 6,314.25   | SUPPLIES/ MSPA WINDOWS SERVER DATACENTER  |
| CONTINUUM HEALTH TECH.          | 500.00     | PURCHASED SERV.  | PEM FILINGS                       | 417.59     | PURCHASED SERV.                           |
| COOL CRAVINGS SHAVED ICE        | 273.50     | EMP. RELATIONS   | PEPSI COLA MEMPHIS                | 1,266.75   | VENDING                                   |
| CROSSCONNECT ENGINEERING        | 2,205.00   | PURCHASED SERV.  | PEPSI-COLA                        | 708.26     | VENDING                                   |
| DAVIS CO. HOSP. AUXILIARY       | 200.10     | PAYROLL DEDUCTIONS   | PERFORMANCE HEALTH                | 335.63     | SUPPLIES                                  |
| DAVIS CO. HOSP. FOUNDATION      | 290.00     | PAYROLL DEDUCTIONS   | PITNEY BOWES PURCHASE POWER       | 746.00     | POSTAGE                                   |
| DAVIS CO. HOSP. INS. PLAN       | 8,756.47   | EMP. BENEFITS  | POSITIVE PROMOTIONS               | 289.95     | SUPPLIES                                  |
| DAVIS CO. TIRE                  | 43.70      | VEHICLE MAINTENANCE  | PREMIER SPECIALTY NTWK            | 21,460.02  | PRO FEES                                  |
| DAVIS CO. TREASURER AMB         | 1,480.06   | AMB. FUEL  | PRESS GANEY                       | 3,237.08   | PURCHASED SERV.                           |
| DCH - FLEX SPENDING             | 3,561.48   | FLEX SPENDING  | PRESTO-X                          | 300.00     | PURCHASED SERV.                           |
| DENMAN LINEN SERVICE            | 5,308.38   | PURCHASED SERV.  | PSYCHIATRIC MEDICAL CARE          | 28,457.47  | PURCHASED SERV.                           |
| DES MOINES LAB                  | 15,825.26  | OUTSIDE SERVICES   | RENOVO SOLUTIONS                  | 166.78     | REPAIRS                                   |
| DIXON'S MATTRESS OUTLET         | 675.00     | MINOR EQUIP.   | RMW SERVICES                      | 170.94     | PURCHASED SERV.                           |
| DMS HEALTH TECHNOLOGIES         | 1,678.00   | PURCHASED SERV.  | RURAL MEDICAL SOLUTIONS           | 3,112.00   | SUPPLIES                                  |
| DOCS EMERGENCY MEDICINE         | 43,215.00  | PRO FEES   | RURAL PARTNERS IN MEDICINE        | 19,267.40  | CONTRACT LABOR/ PRO FEES                  |
| DOORS INC                       | 1,300.00   | RURAL HEALTH CLINIC REG. AREA  | SAMANTHA THOMAS                   | 575.00     | PRO FEES                                  |
| ECOLAB                          | 100.61     | REPAIRS  | SANOFI PASTEUR                    | 6,156.84   | PHARMACY                                  |
| EDWARD JONES                    | 300.00     | TAX SHELTER  | SEIM JOHNSON                      | 550.00     | AUDIT                                     |
| eSUTURES.COM                    | 40.80      | SUPPLIES   | SHARED MEDICAL SERVICES           | 1,417.50   | OUTSIDE SERVICES                          |
| EXPERIAN HEALTH                 | 136.01     | PURCHASED SERV.  | SHAZAM                            | 3,086.46   | CREDIT CARD FEES                          |
| FACEBOOK                        | 349.99     | ADVERTISING  | SHELTON-DEHAAN                    | 132.25     | SUPPLIES                                  |
| FDA-MQSA PROGRAM                | 548.00     | DUES   | SINCLAIR TRACTOR                  | 16.65      | GROUNDS                                   |
| FEDERAL EXPRESS                 | 171.53     | PURCHASED SERV.  | SMILE MAKERS                      | 175.58     | SUPPLIES                                  |
| FIRST DAKOTA INDEMIY            | 6,669.00   | INSURANCE  | SMITH & NEPHEW                    | 9,069.79   | MAX II SHOULDER EXPOSURE POSITIONER       |
| FISHER HEALTHCARE               | 1,027.87   | SUPPLIES   | SOLARWINDS                        | 255.00     | PURCHASED SERV.                           |
| FRESH WATER SYSTEMS             | 146.85     | REPAIRS  | SOMNITECH                         | 10,075.00  | PURCHASED SERV.                           |
| G E PRECISION HEALTHCARE        | 22,188.14  | REPAIRS  | SOUNDTRACK YOUR BRAND             | 26.99      | PURCHASED SERV.                           |
| GERMFREE                        | 733.57     | SUPPLIES   | SOUTHERN IA ELECTRIC CO-OP        | 4,564.03   | LOAN PAYMENT                              |
| GETINGE USA SALES               | 8,343.17   | PHARMACY   | SPECTRA TECHNOLOGIES              | 626.38     | PURCHASED SERV.                           |
| GLAXOSMITHKLINE PHARMACEUTICAL  | 541.32     | PHARMACY   | STAPLES                           | 1,221.65   | SUPPLIES                                  |
| GRAINGER                        | 776.41     | SUPPLIES/ REPAIRS/ SUPPLIES  | STERICYCLE                        | 824.18     | PURCHASED SERV.                           |
| GRAPETREE MEDICAL STAFFING      | 29,789.38  | CONTRACT LABOR   | STERIS                            | 1,021.83   | SUPPLIES                                  |
| GREER                           | 785.53     | PHARMACY   | STRYKER INSTRUMENTS               | 1,621.06   | SUPPLIES                                  |
| GUARDIAN                        | 1,598.91   | TAX SHELTER  | SUCCESS BANK-HSA                  | 8,641.12   | HSA CONTRIBUTIONS                         |
| HAMILTON PRODUCE                | 78.03      | REPAIRS  | SYSCO                             | 1,357.57   | FOOD/ SUPPLIES/ SOAP                      |
| HD SUPPLY                       | 425.26     | SUPPLIES/ LINENS   | SYSTEMS AMERICA                   | 527.44     | PURCHASED SERV.                           |
| HEALTH CARE LOGISTICS           | 232.77     | SUPPLIES   | THE OTTUMWA COURIER               | 625.00     | PRINT ADVERTISING                         |

| VENDOR                         | AMOUNT     | ACCOUNT                   | VENDOR                        | AMOUNT     | ACCOUNT              |
|--------------------------------|------------|---------------------------|-------------------------------|------------|----------------------|
| HEALTH PARTNERS OF SW IA       | 420.00     | PURCHASED SERV.           | THE SHREDDER                  | 336.00     | PURCHASED SERV.      |
| HEALTHLINK                     | 250.43     | CONTRACTUALS              | THOMAS, ANGIE                 | 210.00     | TRAINING             |
| HIRERIGHT                      | 172.55     | PURCHASED SERV.           | TIAA BANK                     | 4,621.88   | CURRENT LEASE        |
| HOSPITAL PAYROLL               | 698,966.02 | PAYROLL                   | TIM HILDRETH                  | 1,219.69   | REPAIRS              |
| HY-VEE                         | 1,400.00   | EMP. BENEFITS             | TOWN CRIER                    | 544.41     | SUPPLIES             |
| IA DEPT OF PUBLIC HEALTH       | 2,220.00   | DUES                      | TRAVELERS CL REMITTANCE CNTR. | 7,682.00   | INSURANCE            |
| IA DEPT OF REVENUE             | 46,682.78  | STATE TAX WITHHOLDING     | TRI ANIM HEALTH SERVICES      | 358.24     | SUPPLIES             |
| IA STATE UNIVERSITY            | 200.00     | TRAINING                  | TRI COUNTY SHOPPER            | 1,287.43   | ADVERTISING          |
| IA WATER MANAGEMENT            | 415.00     | PURCHASED SERV.           | UMB BANK                      | 90,484.99  | BOND PAYMENT         |
| IABME                          | 240.00     | DUES                      | UNIFORM ADVANTAGE             | 432.89     | LAB JACKETS          |
| IACPRR                         | 35.00      | DUES                      | US FOODS                      | 14,420.19  | FOOD/ SUPPLIES/ SOAP |
| IMMUCOR                        | 290.44     | SUPPLIES                  | VAN MERSBERGEN INS.           | 150.00     | GOLF TOURNAMENT 2022 |
| INFINITE JOY PHOTOGRAPHY       | 75.00      | PURCHASED SERV.           | VERATHON                      | 890.92     | SUPPLIES             |
| INTEGRATED SCIENCE SUPP.       | 410.00     | PURCHASED SERV.           | VERIZON                       | 1,069.92   | PHONE                |
| INTERNAL REVENUE SERVICE       | 261,929.94 | FED/ FICA TAX WITHHOLDING | VIRTUAL HEALTH SERV.          | 7,021.10   | CONTRACT LABOR       |
| IPERS                          | 148,022.60 | IPERS CONTRIBUTION        | VISA                          | 4,594.17   | CREDIT CARD CLEARING |
| IRHTP                          | 1,982.50   | PURCHASED SERV.           | VISION SERVICE PLAN           | 1,908.87   | EMP. BENEFITS        |
| ISOLVED BENEFIT SERVICES       | 144.45     | KABEL/ COBRA FEES         | VIVIAL                        | 85.75      | YELLOW PAGES         |
| JC PENNY                       | 233.16     | SLEEP LAB BEDDING         | VYAIR MEDICAL                 | 1,951.68   | MINOR EQUIP.         |
| J'S ONE STOP                   | 503.31     | FUEL                      | WALMART                       | 1,388.62   | BACK TO SCHOOL FAIR  |
| KINCART PHYSICAL THERAPY SERV. | 93,255.00  | PRO FEES                  | WASTE MANAGEMENT              | 2,506.84   | PURCHASED SERV.      |
| KOHL WHOLESAL                  | 499.78     | FOOD/ SUPPLIES/ SOAP      | WEBPT COMPANIES               | 15,709.80  | SERVICE CONTRACT     |
| KRAMES                         | 206.51     | SUPPLIES                  | WELLMARK B/C & B/S OF IA      | 147,969.95 | EMP. BENEFITS        |
| KRONOS                         | 1,351.68   | PURCHASED SERV.           | WEST COAST MEDICAL RESOURCES  | 1,519.00   | SUPPLIES             |
| LAB CORP OF AMERICA            | 559.50     | OUTSIDE SERVICES          | WGHK, INC                     | 356.58     | REPAIRS              |
| LANGUAGE LINE                  | 1,423.20   | PURCHASED SERV.           | WHITMAN ENT, PLC              | 14,366.20  | PRO FEES             |
| LANTHEUS MEDICAL IMAGING       | 2,560.00   | PHARMACY                  | WILLIER JEFFREY PHARM         | 2,500.00   | CONTRACT LABOR       |
| LIFE SERVE BLOOD CNTR.         | 710.90     | BLOOD PRODUCTS            | WOLTERS KLUWER HEALTH         | 11,040.75  | SERVICE CONTRACT     |
| LOGIC MONITOR                  | 9.44       | PURCHASED SERV.           | WORLDPAY                      | 319.04     | CREDIT CARD FEES     |
| LOVES COUNTRY                  | 165.00     | AMB. FUEL                 | ZEBRA TECH INTERNATIONAL      | 944.26     | SUPPLIES             |
| MACRO HELIX                    | 6,466.10   | 340B DRUGS                | ZOLL MEDICAL                  | 34.22      | SUPPLIES             |

## TOP 20 PAYMENTS

|                                |                     |  |
|--------------------------------|---------------------|--|
| CARDINAL HEALTH                | 228,340.64          | PHARMACY/ SUPPLIES/ COVID-19 SUPPLIES/<br>REPAIRS/ FREIGHT         |
| MCKESSON COPORATION (PHARMA)   | 118,148.25          | PHARMACY   |
| KINCART PHYSICAL THERAPY SERV. | 93,255.00           | PRO FEES   |
| UMB BANK                       | 90,484.99           | BOND PAYMENT   |
| CARDINAL HEALTH 110            | 45,650.51           | 340B DRUGS   |
| BLOOMFIELD ANEST.              | 45,356.00           | PRO FEES   |
| CITY OF BLOOMFIELD             | 45,198.58           | UTILITIES  |
| DOCS EMERGENCY MEDICINE        | 43,215.00           | PRO FEES   |
| GRAPETREE MEDICAL STAFFING     | 29,789.38           | CONTRACT LABOR   |
| PSYCHIATRIC MEDICAL CARE       | 28,457.47           | PURCHASED SERV.  |
| CERNER                         | 27,912.72           | PURCHASED SERV./ SERVICE CONTRACT/ CAREWARE<br>IBUS/ CAPEX PROJECT |
| MEDICAL SOLUTIONS              | 23,004.40           | CONTRACT LABOR   |
| AUREUS RADIOLOGY               | 22,233.00           | CONTRACT LABOR   |
| G E PRECISION HEALTHCARE       | 22,188.14           | REPAIRS  |
| PREMIER SPECIALTY NTWK         | 21,460.02           | PRO FEES   |
|                                |                     |  |
| <b>PAYROLL-RELATED</b>         |                     |  |
| HOSPITAL PAYROLL               | 698,966.02          | PAYROLL  |
| INTERNAL REVENUE SERVICE       | 261,929.94          | FED/ FICA TAX WITHHOLDING  |
| IPERS                          | 148,022.60          | IPERS CONTRIBUTION   |
| WELLMARK B/C & B/S OF IA       | 147,969.95          | EMP. BENEFITS  |
| IA DEPT OF REVENUE             | 46,682.78           | STATE TAX WITHHOLDING  |
|                                |                     |  |
|                                | <u>2,188,265.39</u> |  |
|                                |                     |  |